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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
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AD508854

AGDA (M) (16 Apr 70)

FOR OT UT 701243

22 April 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, 41st Civil Affairs Company, Period Ending 31 January 1970 (U)

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1. Subject report is forwarded for review and evaluation in accordance with paragraph 4b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT UT, Operational Reports Branch, within 90 days of receipt of covering letter.
2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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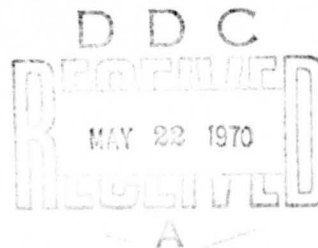
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41st Civil Affairs Company

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DEPARTMENT OF THE ARMY
41st Civil Affairs Company
APO 96350

AVFA-CA

14 February 1970

SUBJECT: Operational Report - Lessons Learned, 41st Civil Affairs Company
for Period Ending 31 January 1970, RCS CSFOR-65 (R2) (U)

Assistant Chief of Staff for Force Development
Department of the Army
Washington, D. C. 20310

1. (C) OPERATIONS: SIGNIFICANT ACTIVITIES

a. GENERAL: During the period 1 November 1969 through 31 January 1970 the 41st Civil Affairs Company's activities encompassed the supporting of Pacification and Revolutionary Development (RD) programs, providing direct support to Province/District Senior Advisors, implementing civil affairs programs, initiating civic action projects and providing refugee assistance. These activities are accomplished throughout II Corps Tactical Zone (CTZ) by the platoons of the 41st Civil Affairs Company, which are depicted on the attached map.

In performing the primary mission of providing direct support to the Province Senior Advisors and supporting tactical operations and pacification programs within II CTZ, the Company engages in the following:

(1) Strengthen the Government of Vietnam (GVN). This is accomplished by utilizing GVN sources and officials and avoiding the circumvention of GVN channels to accomplish a project.

(2) Coordination between US/FWMAF, RVNAF and the GVN, so as to make a concentrated effort in the area of Pacification and Development.

(3) Orienting the people in the utilization of proper government channels and sources of materials.

(4) Increase ARVN and Regional Force/Popular Force (RF/PF) support in the civic action/civil affairs programs.

(5) Direct aid to the people in the form of civic action projects. The 41st Civil Affairs Company has fourteen TOE platoons, four of which remain attached to the 29th Civil Affairs Company in I CTZ. In addition to the fourteen TOE platoons there are eight provisional platoons which are

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Inclosure

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for Period Ending 31 January 1970, RCS CSFOR-65 (R2) (U)

also deployed in II CTZ. A list of the platoons and their locations is attached as Inclosure 3.

b. INTELLIGENCE: The combined military police patrols coordinated by the Public Safety Supervisors have continued to prove beneficial. Four of the civil affairs platoons in Binh Dinh Province continue their involvement in combined patrols. In Pleiku City, Pleiku Province, Platoon 15 has also established patrols. These patrols are usually comprised of National Police, National Police Field Forces (NPFF), and U.S. Military Police. During a one week period in Binh Dinh Province, 45 VC were killed and 91 VC were captured as a result of combined and independent police operations. Combined patrols conducted search and cordon operations in Tam Quan, Binh Dinh Province, Platoon 6's area of operation. The result was the capture of two draft dodgers, one deserter and four VC suspects. Combined patrols in Phu My, Binh Dinh Province, Platoon 11's area of operation, have been concentrating on blackmarket and prostitution raids.

c. OPERATIONS AND TRAINING ACTIVITIES:

(1) Plans: The 41st Civil Affairs Company is presently in the process of deactivating under Phase III of the withdrawal of troops from the Republic of Vietnam. The Company will be officially deactivated on 27 February 1970. The platoons throughout II CTZ are presently turning their projects over to MACV Advisory Teams, U.S. Tactical or ARVN units. In many instances, the platoons are attempting to complete the projects prior to the deactivation date.

The survey team continued to conduct surveys in II CTZ with the idea of relocating platoons. In Khanh Hoa Province a survey of Van Ninh and Ninh Hoa Districts were completed. As a result of these surveys, Platoon 1 at Khanh Duong, Khanh Hoa Province was relocated. The platoon has been divided and now is located in Ninh Hoa and Van Ninh Districts. The survey team also conducted surveys of Tuy Hoa and Dong Xuan District in Phu Yen Province. As a result of this survey, Platoon 12 at Tuy Hoa has extended some of its activities to Dong Xuan District. The survey team also surveyed Tuyen Duc Province.

(2) Operations: The 1969 Village Self Development Program ended during this reporting period. The 1970 program was initiated. The VSD Program continues to be the key tool used by the platoons to both accomplish work needed and promote self-help and participatory government. The platoons throughout II CTZ have been assuring proper use of VSD funds and the completion of projects. In working with the VSD Program, the platoons attempt to assure more participation by the villagers and less hired labor. Under the 1970 VSD Program the population of a village determines the amount of funds to be allocated. In line with this, the platoons are assuring the proper taking of a census in many areas. Working with the VSD Program also calls for the proper training of village and hamlet officials.

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In some cases the platoon members themselves conduct the training. The platoons also coordinate the transportation of officials to the Vung Tau Training Center. Platoon 15 at Pleiku City has coordinated the transportation of 108 village/hamlet officials and 60 VIS/Chieu Hoi Cadre to Vung Tau.

(a) Economics and Industry: The loom project at Plei Ia Lou, previously reported, has materialized into a stable industry for the Montagnard village. Platoon 9A, working in the area has also supervised the establishment of a sewing center in the village. These two projects are particularly important with the pending withdrawal of the platoon from the village. Along with providing a needed income for the village, these projects have become a model for other villages seeking forms of industry. Platoon 9A has had numerous visits from personnel who have expressed an interest in this project for possible use in other locations. In Binh Thuan Province, Platoon 4, at Song Mao is coordinating the transportation of rice from three centrally located assembly points within the harvest region to the village market. The platoon has been able to transport approximately 75-100,000 kilos of rice with the aid of two borrowed 2 1/2 ton trucks. This project has served not only as a means of rice transportation, but discouraged VC interference with the harvest.

(b) Agriculture: In the agricultural area, Platoon 6 at Tam Quan in conjunction with the District Agricultural Chief, has persuaded thirty farmers to participate in the new IR-8 rice program. The platoon distributed 239 kilograms of rice and 6600 pounds of fertilizer to the participating farmers. Each participant signed a contract with the district. Under the program each farmer is required to turn back a percentage of the crop to the district, so that more IR-8 can be dispensed to other farmers, thereby expanding the program. The program will be administered by the Vietnamese District Agricultural Service. Extensive coverage is being given the program by the VIS in the local papers. Platoon 4 at Song Mao, Binh Thuan Province, has also established a model IR-8 demonstration plot. Along with the plot the platoon is conducting classes in rat and insect control. The agricultural specialist with Platoon 4 has established a comprehensive garden program in the Montagnard village. The platoon is furnishing wire and technical assistance in the construction of permanent enclosures for the gardens. The platoon, along with the Agricultural Service, is teaching classes on the proper establishment and care of gardens. Platoon 13, Bong Son, Binh Dinh Province, is conducting a comprehensive program with the cattle in the Bong Son area. The program was initiated to prevent the spread of a disease which is killing a number of the cattle. The platoon is also supervising the spraying of insecticide to protect the local rice crop. In the area of animal husbandry, Platoon 14 at Tuy Phuoc, Binh Dinh Province, has introduced 150 ducklings into Huynh Mai refugee camp, in order to provide a better source of food. Platoon 6, at Tam Quan, has instituted a swine project and is conducting classes in the care and handling of swine. The platoon is working with local US/FWMAF units to supply garbage for the project.

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(c) Public Health: In Pleiku Province, Platoon 15 in conjunction with a MILPHAF Team and Province Hospital is administering plague shots throughout the province. The platoon has established a comprehensive plan which calls for the maximum amount of GVN participation. As of this report over five thousand people have been vaccinated.

In Phu Yen Province, Platoon 12 at Tuy Hoa has instituted a Medical Training Program for village and hamlet health workers. The first course was held in Tuy Hoa District with seventeen people attending, including seven ARVN medics. Both Tuy Hoa and Hieu Xuong Districts have been covered by the program, and the remaining three districts in the province will be included in the program. In addition to training village and hamlet medics, the program also trains RD Cadre chiefs in rudimentary first aid. The engineer officer with Platoon 12 coordinated with the 84th Engineer Battalion on the construction of a helipad for the Province Hospital.

The platoons throughout II CTZ continue to utilize the medical facilities of nearby US/FWMLF units. Platoon 4, at Song Mao, has taken two civilians to the 8th Field Hospital in Nha Trang. A Montagnard village chief was examined for cataracts. A Vietnamese child was treated for a leg and hip ailment and returned to his village. In Khanh Hoa Province, Platoon 1, Van Ninh District, has arranged an eye operation in Qui Nhon for a Vietnamese girl. The operation will restore sight to the girl's one blind eye. The platoon was also able to arrange an emergency appendectomy on a Vietnamese girl by flying her to the U.S. military hospital in Nha Trang.

At Ban Me Thuot, Darlac Province, Platoon 2 has translated the health lectures into Rhade for the Montagnard medics that the platoon has been training. The platoon has also had Rhade leaflets handed out at MEDCAMS and by the MILPHAF team.

(d) Training Programs: Increased emphasis has been placed on training programs by all the platoons. These programs are particularly useful since they enable the platoon to reach and aid more people, as well as utilize the expertise of platoon members and local US/FWMLF units. The Can Ranh Bay Provisional Platoon is engaged in setting up training programs in carpentry, auto mechanics, and animal husbandry. The platoon is able to utilize U.S. personnel at Can Ranh Bay to teach various classes, e.g. a veterinarian has volunteered to teach various classes on animal husbandry.

Platoon 1, while at Khanh Duong in Khanh Hoa Province, was concentrating on training programs. The platoon trained ten Montagnards how to mix and pour cement, and six well forms have been constructed. They have also arranged for the local Vietnamese to accompany DENTCAMS. As a result, he has learned to perform simple extractions. These training programs were particularly important since Platoon 1 has been relocated in the province.

In Binh Thuan Province, Platoon 4 at Song Mao is training and working with RD Cadre teams. Particular emphasis has been placed on village and hamlet defense.

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for Period Ending 31 January 1970, PCS CSFOR (R2) (U)

(a) Construction Projects: In Binh Dinh Province, Platoon 14, at Tuy Phuoc reported that 6,132 feet of lumber has been procured for Thue Thun Village. This lumber was used to complete bridges on the southern extension of Highway 442 in Tuy Phuoc. The platoon was also instrumental in the completion of two bridges on the Vinh Quang road. The platoon has placed special emphasis on these bridges because they will speed up the movement of refugees back to their hamlets. The lack of bridges has prevented these refugees from returning to their hamlets which were destroyed during Tet of 1968.

Platoon 14, Thu Cat, has completed repair of a road that was washed out between two villages in Binh Dinh Province. The road's previous condition had prevented villagers from taking their goods to market. Platoon 2, Ben Me Thuot, Darlac Province, has completed work on the installation of a windmill at the Chicou Hoi Center. The windmill is pumping water at an estimated 300 gallons per hour at average wind conditions.

In Phu Yen Province, Platoon 12, at Tuy Hoa, has completed work on three significant projects: construction of a dispensary, coordinating the construction of a floating bridge in Hieu Xuong District, and the construction of a well drilling rig. The drilling rig will be utilized in Hieu Xuong District, and if it proves effective, more rigs will be built for the other districts in the province. In addition, the platoon is also coordinating the building of an addition to the province library in Tuy Hoa City. Phu Yen Province has recently acquired a new fire truck and Platoon 12 is coordinating the construction of a building to house the truck.

In Phan Thiet, Binh Thuan Province, Platoon 7's Public Safety Supervisor has procured the necessary materials and is supervising the repair of the province prison. The Public Safety Supervisor is also coordinating with the Chief of the Health Services to aid in improving the prison's health facilities. Also in Binh Thuan Province, Platoon 4, at Song Mao, has completed the construction of the Song Mao Youth Center. The platoon is now in the process of obtaining sports equipment for the Center, and will eventually aid in establishing athletic programs.

(3) Training: During the period 19-23 November 1969, the 41st Civil Affairs Company conducted a Civic Action Orientation Course for the S-5's from units in II CTZ. Subjects covered included; functions of an S-5, relationship between the S-5 and the civil affairs platoon, reports and records, project evaluation and selection, development of a civic action program, preparation of an area survey, utilization of the HES reports, civil affairs lessons learned, and functions and capabilities of the various CORDS agencies.

(4) PSYWAR: In Binh Dinh Province, Platoon 6, at Tam Quan, has been instrumental in establishing a District PSYOPS Coordinating Committee.

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for Period Ending 31 January 1970, RCS CSFOR-65 (R2) (U)

This committee will be comprised of the District S-5, VIS Chief, Chieu Hoi Chief and the POLWAR teams. This committee will do a great deal to avoid the duplication of efforts as well as concentrate the PSYOPS activity on carefully planned areas. In addition, the platoon supervised the distribution of 332,000 Chieu Hoi leaflets, as well as the showing of movies in a number of villages. A Cultural Drama Team was in their area for one week and held shows in four hamlets. The platoon arranged the coordination and support for the team. In addition, the platoon is working closely with a PSYWAR Team from the 8th PSYOPS Battalion on loudspeaker missions.

In Song Mao, Binh Thuan Province, Platoon 4 has utilized a photographer from the 8th PSYOPS Battalion. He is taking pictures of completed civic action projects and the team is distributing them throughout the hamlets in an attempt to stimulate more projects. Platoon 9A, Plai la Lou, Pleiku Province, continues to combine MEDCAPS and the distribution of PSYWAR literature.

d. Logistics: Since the last reporting period, there has been only one change in the two support units for the 41st Civil Affairs Company. Expendable and self-service items are now obtained from the 154th Supply and Service Company. Maintenance support is being provided by the 557th Maintenance Company.

e. Personnel: The personnel situation has remained relatively stable during the reporting period with personnel in-puts generally balancing the losses of personnel due to rotation. Personnel statistics are included as Inclosure 2.

f. Transportation: The 41st Civil Affairs Company is presently in the process of preparing their vehicles for turn-in, in compliance with the Phase III deactivation. The vehicles are to be turned in at designated depots on 18 and 19 February 1970.

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114 February 1970

SUBJECT: Operational Report - Lessons Learned, 41st Civil Affairs Company
for Period Ending 31 January 1970, RCS CSFOR-65 (R2) (U)

2. (U) LESSONS LEARNED: COMMANDER'S OBSERVATIONS, EVALUATIONS AND
RECOMMENDATIONS.

a. PERSONNEL:

(1) Utilization of Interpreters.

(a) OBSERVATION: Assigned Expert Interpreter, MOS 04C2L, often has other skills which can be very useful to a civil affairs platoon.

(b) EVALUATION: The extreme difficulty in mastering the Vietnamese language has resulted in the recruiting of many college graduates to fill MOS 04C2L. As a result of this, the interpreter becomes valuable to the civil affairs platoon not only as an interpreter, but also in the area of his previously acquired skill. The interpreter's degrees in such areas as economics, education and political science can be very useful in the platoon's mission.

(c) RECOMMENDATION: Positive steps should be taken to utilize interpreters in areas outside of their MOS. Every effort should be made to assign these qualified interpreters to an area where their talents can be utilized.

(2) Interpreter's Familiarity With the Vietnamese Language.

(a) OBSERVATION: The Interpreter, MOS 04C2L, very often has difficulty with the Vietnamese language in areas outside of Saigon. This is especially true in the highland provinces.

(b) EVALUATION: The inability of interpreters to translate and comprehend will detract from the effectiveness of a civil affairs platoon and its mission. Where an interpreter is forced to utilize a dictionary he often slows down the conversation.

(c) RECOMMENDATION: The individual conducting the interview or visit should prepare a script for the interpreter prior to the visit. This script should be rehearsed between the individual and the interpreter so that the conversation will flow smoothly during the actual visit.

b. INTELLIGENCE: NONE

c. OPERATIONS:

PSYOPS Coordinating Committee.

(a) OBSERVATION: The numerous units working with psychological operations in a province often do not coordinate their work amongst themselves, thereby causing duplication of effort, and a general undermining of the

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for Period Ending 31 January 1970, ICS CSFOR-65 (R2) (U)

PSYOPS effort.

(b) **EVALUATION:** The civil affairs platoons frequently find themselves working with PSYOPS personnel in the villages and hamlets. Very often there are numerous PSYOPS groups working in a province, i.e. cultural drama teams, POLWAR teams, US/FWMAF PSYOPS personnel. The problem encountered is that these various groups do not coordinate their activities, and as a result they often find their activities overlapping one another. To the extent that when this occurs they are defeating a good portion of their assigned mission.

(c) **RECOMMENDATION:** A PSYOPS coordinating committee should be established at the province headquarters. This committee would have the responsibility of coordinating and planning PSYOPS activity within the province. In addition to planning coordinated efforts it can develop new techniques and means for reaching the populace.

- d. ORGANIZATION: NONE
- e. TRAINING: NONE
- f. LOGISTICS: NONE
- g. COMMUNICATIONS: NONE
- h. MATERIAL: NONE
- i. OTHER: NONE

3 Incl

- 1. Platoon Deployment Map
- 2. Personnel Statistics
- 3. Platoon Location List

Johnie Forte, Jr.
JOHNIE FORTE, JR.
LTC, ADA
Commanding

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AVFA-GC-HIST (14 Feb 70) 1st Ind

SUBJECT: Operational Report-Lessons Learned, 41st Civil Affairs Company
For Period Ending 31 January 1970, RCS, CSFOR-05 (R2) (1)

DA, Headquarters, I Field Forces Vietnam, APO 96350

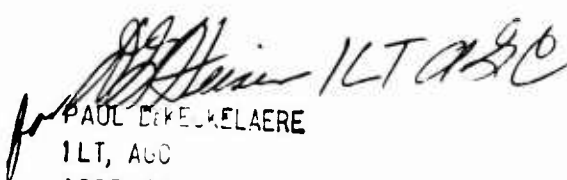
7 MAR 1970

TO: Commanding General, United States Army Vietnam, ATTN: AVAGC-DST,
APO 96375

1. This headquarters has reviewed and evaluated subject Operational Report-Lessons Learned and concurs except as stated below.

2. Reference item concerning PSYOPS Coordinating Committee, paragraph 2c: Nonconcur. PSYOPS Coordinating Committees were established at corps and province level, and two Regional PSYOPS Coordinating Centers were established in Nha Trang and Pleiku during Jan-Jun 69. GVN decree number 1147, 28 Oct 69, terminated the PSYOPS Coordinating Committees and established Political Mobilization Committees at local, prefectural, provincial, city, and central level. One of the PM Committee responsibilities is to outline POLWAR programs at province and local levels.

FOR THE COMMANDER:


PAUL DEKELAERE
1LT, AGC
ASST AG

CF:

2 - ACSEFOR, DA

AVHGC-DST(14Feb70) 2d Ind

SUBJECT: Operational Report - Lessons Learned, 41st Civil Affairs
Company for Period Ending 31 January 1970, RCS CSFOR-65 (R2) (U)

HEADQUARTERS, UNITED STATES ARMY, VIETNAM, APO San Francisco 96375 : 14 Feb 70

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,
APO 96558

This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 January 1970 from Headquarters, 41st Civil Affairs Company and concurs with the comments of indorsing headquarters.

FOR THE COMMANDER:

L. D. Murray Maj

L. D. MURRAY

CPT, AGC

Assistant Adjutant General

Cy furn:
HQ, IFFV
41st Civil Affairs Co

GPOP-DT (14 Feb 70) 3d Ind (U)

SUBJECT: Operational Report of HQ, 41st Civil Affairs Company for
Period Ending 31 January 1970, RCS CSFOR-65 (R2) (U)

HQ, US Army, Pacific, APO San Francisco 96558 31 MAR 1970

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

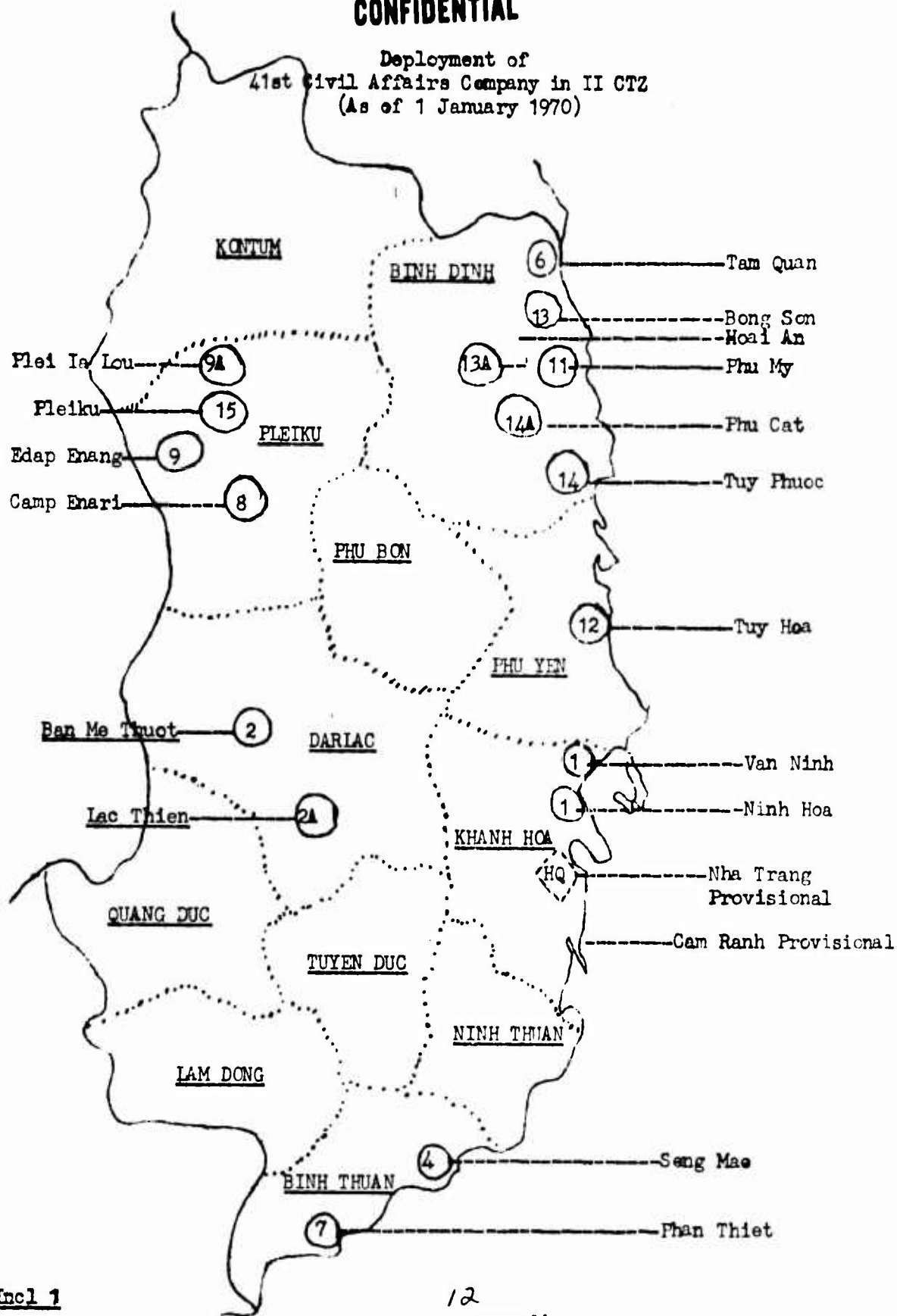
FOR THE COMMANDER IN CHIEF:



C. L. SHORTT
CPT, AGC
Asst AG

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Deployment of
41st Civil Affairs Company in II CTZ
(As of 1 January 1970)



Incl 1

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PERSONNEL:

Authorized Strength: 140

Average Strength: Nov: 178

Dec: 185

Jan: 169

Casualties: Nov: 0

Dec: 0

Jan: 0

AWOLS: Nov: 0

Dec: 0

Jan: 0

Article 15: Nov: 1

Dec: 0

Jan: 1

Courts-Martial: Nov: 0

Dec: 0

Jan: 0

Awards and Decorations: LCM BSM w/V BSM ARCOM w/V ARCOM PH

0 0 23 0 14 0

Promotions: TO: LTC MAJ CPT 1LT E-8 E-7 E-6 E-5 E-4 E-3

NOV: 0 0 2 3 0 0 0 10 2 2

DEC: 0 0 0 7 0 0 1 11 2 4

JAN: 0 0 0 4 0 0 1 1 4 0

0 0 2 14 0 0 2 22 8 6

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PLATOON LOCATIONS

<u>PLATOONS</u>	<u>LOCATION</u>	<u>PROVINCE</u>
PLATOON #1	NINH HOA & VAN NINH	KHANH HOA
PLATOON #2	BAN ME THUOT	DARLAC
PLATOON #2A	LAC THIEN	DARLAC
PLATOON #4	SONG MAO	BINH THUAN
PLATOON #6	TAM QUAN	BINH DINH
PLATOON #7	PHAN THIET	BINH THUAN
PLATOON #8	CAMP ENARI	PLEIKU
PLATOON #9	EDAP ENANG	PLEIKU
PLATOON #9A	PLEI LA LOU	PLEIKU
PLATOON #11	PHU MY	BINH DINH
PLATOON #12	TUY HOA	PHU YEN
PLATOON #13	BONG SON	BINH DINH
PLATOON #13A	HOAI AN	BINH DINH
PLATOON #14	TUY PHUOC	BINH DINH
PLATOON #14A	PHU CAT	BINH DINH
PLATOON #15	PLEIKU	PLEIKU
CAM RANH PROVISIONAL	CAM RANH	CITY OF CAM RANH
NHA TRANG PROVISIONAL	NHA TRANG	KHANH HOA

UNCLASSIFIED

Security Classification

DOCUMENT CONTROL DATA - R & D

(Security classification of title, body of abstract and indexing annotation must be entered when the overall report is classified)

1. ORIGINATING ACTIVITY (Corporate author)		2a. REPORT SECURITY CLASSIFICATION	
HQ, OACSFOR, DA, Washington, D.C. 20310		CONFIDENTIAL	
3. REPORT TITLE		2b. GROUP	
Operational Report - Lessons Learned, HQ, 41st Civil Affairs Company		4	
4. DESCRIPTIVE NOTES (Type of report and inclusive dates)			
Experiences of unit engaged in counterinsurgency operations, 1 Nov 69 to 31 Jan 70.			
5. AUTHOR(S) (First name, middle initial, last name)			
CO, 41st Civil Affairs Company			
6. REPORT DATE		7a. TOTAL NO. OF PAGES	7b. NO. OF REFS
14 February 1970		17	
8a. CONTRACT OR GRANT NO.		9a. ORIGINATOR'S REPORT NUMBER(S)	
b. PROJECT NO.		701243	
N/A		9b. OTHER REPORT NO(S) (Any other numbers that may be assigned this report)	
c.			
d.			
10. DISTRIBUTION STATEMENT			
11. SUPPLEMENTARY NOTES		12. SPONSORING MILITARY ACTIVITY	
N/A		OACSFOR, DA, Washington, D.C. 20310	
13. ABSTRACT			